

8 December 2025

**Private and Confidential**

Heath Goddard

Director – Liberal Reform Association

Via email: [heath@ptpl.com.au](mailto:heath@ptpl.com.au)

Dear Mr Goddard,

1. I am writing to let you know that the LNP State Executive met on 5 December 2025 and considered your conduct as a Member of the LNP (the Party).
2. Specifically, the State Executive considered that you proceeded with the “Reclaim The Dream” event on 19 November 2025 and engaged in public commentary regarding the affairs of the Party, including to media, despite receiving a formal directive on 19 November 2025 to cease these activities.
3. The LNP State Executive considered that you engaged in conduct that may be the subject of disciplinary action under **clause M.11(e)** regarding deliberate infringement of the Constitution (specifically clause U.13(b) regarding media comments) and **clause M.11(g)** regarding the willful disobedience of a reasonable directive of the State Director.
4. Following its consideration, the LNP State Executive referred these matters to the Disputes Committee to hear and determine disciplinary proceedings in accordance with clause M.3(b) of the LNP Constitution. I will advise you of further particulars relating to who comprises the Disputes Committee, and the allegations levelled against you in due course.

**Disputes Committee Processes**

5. In accordance with clause M.7(a) of the LNP Constitution, the LNP State Executive further determined that the matter is serious, and therefore resolved, on an interim basis only, to immediately suspend all of your rights as a Member under the LNP Constitution for a period of no more than six months pending the Complaint being dealt with in accordance with the provisions of the LNP Constitution.

6. This includes the suspension of your right to attend any meetings, events or campaign activities of, for or on behalf of the Party (but excludes the suspension of your rights in relation to the consideration of the Complaint by the Disputes Committee).
7. However, none of your obligations as a Member under the LNP Constitution are suspended.
8. Your suspension will remain in force until the meeting of the LNP State Executive at which the findings and recommendation (if any) of the Disputes Committee are considered, or six (6) months, whichever is earlier.
9. You will have the opportunity to see the allegations levelled against you and respond to them, in accordance with the principles of natural justice.
10. The Disputes Committee will investigate the Complaint in accordance with clauses M.7(a) and M.9 of the LNP Constitution and may recommend to the LNP State Executive the imposition of a penalty under clause M.10 of the LNP Constitution.

### **Confidentiality and Party Directive**

11. This letter is being sent to you on a confidential basis and, in that regard, I direct your attention to clauses D.23(c) and D.23(d) of the LNP Constitution. I direct you that, except with my prior consent or the prior consent of the State Secretary, you are not to disclose to any person:
  - a. the fact that I have written this letter to you; or
  - b. the fact that the Complaint has been made against you and referred to the Disputes Committee to hear and determine disciplinary proceedings; or
  - c. any of the contents of this letter.
12. This direction does not prevent you from disclosing any of those things to a support person to whom clause M.7(a)(iii) applies or to an Australian legal practitioner engaged by you on a professional basis if the practitioner has accepted a commensurate obligation to not further disclose the information provided to him or her.

13. This direction also does not prevent you from making a disclosure under compulsion of law or for the purpose of court proceedings in which you are a party.
14. This direction is a directive of the State Director within clause M.11(g) of the LNP Constitution.
15. Until such time where the allegations are issued to you, please do not hesitate to contact Robert Barridge (07 3844 0666) directly, if you have any questions about this matter or the procedure described above.

Yours sincerely,



Ben Riley  
State Director

8 December 2025

**Private and Confidential**

Graeme Haycroft

Director – Liberal Reform Association

Via email: ghaycroft@npaaservices.org.au

Dear Mr Haycroft,

1. I am writing to let you know that the LNP State Executive met on 5 December 2025 and considered your conduct as a Member of the LNP (the Party).
2. Specifically, the State Executive considered that you proceeded with the “Reclaim The Dream” event on 19 November 2025 and engaged in public commentary regarding the affairs of the Party, including to media, despite receiving a formal directive on 19 November 2025 to cease these activities.
3. The LNP State Executive considered that you engaged in conduct that may be the subject of disciplinary action under **clause M.11(e)** regarding deliberate infringement of the Constitution (specifically clause U.13(b) regarding media comments) and **clause M.11(g)** regarding the willful disobedience of a reasonable directive of the State Director.
4. Following its consideration, the LNP State Executive referred these matters to the Disputes Committee to hear and determine disciplinary proceedings in accordance with clause M.3(b) of the LNP Constitution. I will advise you of further particulars relating to who comprises the Disputes Committee, and the allegations levelled against you in due course.

**Disputes Committee Processes**

5. In accordance with clause M.7(a) of the LNP Constitution, the LNP State Executive further determined that the matter is serious, and therefore resolved, on an interim basis only, to immediately suspend all of your rights as a Member under the LNP Constitution for a period of no more than six months pending the Complaint being dealt with in accordance with the provisions of the LNP Constitution.

6. This includes the suspension of your right to attend any meetings, events or campaign activities of, for or on behalf of the Party (but excludes the suspension of your rights in relation to the consideration of the Complaint by the Disputes Committee).
7. However, none of your obligations as a Member under the LNP Constitution are suspended.
8. Your suspension will remain in force until the meeting of the LNP State Executive at which the findings and recommendation (if any) of the Disputes Committee are considered, or six (6) months, whichever is earlier.
9. You will have the opportunity to see the allegations levelled against you and respond to them, in accordance with the principles of natural justice.
10. The Disputes Committee will investigate the Complaint in accordance with clauses M.7(a) and M.9 of the LNP Constitution and may recommend to the LNP State Executive the imposition of a penalty under clause M.10 of the LNP Constitution.

### **Confidentiality and Party Directive**

11. This letter is being sent to you on a confidential basis and, in that regard, I direct your attention to clauses D.23(c) and D.23(d) of the LNP Constitution. I direct you that, except with my prior consent or the prior consent of the State Secretary, you are not to disclose to any person:
  - a. the fact that I have written this letter to you; or
  - b. the fact that the Complaint has been made against you and referred to the Disputes Committee to hear and determine disciplinary proceedings; or
  - c. any of the contents of this letter.
12. This direction does not prevent you from disclosing any of those things to a support person to whom clause M.7(a)(iii) applies or to an Australian legal practitioner engaged by you on a professional basis if the practitioner has accepted a commensurate obligation to not further disclose the information provided to him or her.

13. This direction also does not prevent you from making a disclosure under compulsion of law or for the purpose of court proceedings in which you are a party.
14. This direction is a directive of the State Director within clause M.11(g) of the LNP Constitution.
15. Until such time where the allegations are issued to you, please do not hesitate to contact Robert Barridge (07 3844 0666) directly, if you have any questions about this matter or the procedure described above.

Yours sincerely,



Ben Riley  
State Director

On Fri, 10 Apr 2026 at 12:13, Rob Barridge <[rob.barridge@lnp.org.au](mailto:rob.barridge@lnp.org.au)> wrote:

Dear Mr Haycroft,

*I write further to the correspondence dated 8 December 2025.*

*Kindly advise your availability for a meeting of the Disputes Committee, of approximately 1.5 hours in duration, to be held at Albion LNP Headquarters, on dates between 24 April and 7 May.*

*For the avoidance of doubt, please confine your response to identifying only those dates within this period on which you are unable to attend due to unavoidable commitments.*

*In the absence of any such advice, it will be assumed that you are available within that period.*

*Kind regards,*

**Rob Barridge**

**Liberal National Party**

Thank you for your invitation.

I have discussed your invitation with Mr Heath Goddard who received the same letter from you.

The following is our shared response:

Heath is a 35-year veteran member and financial contributor to the party. I have been far more active in the party organisation over my 45 years, but Mr Goddard has certainly been more generous.

We were both suspended from the party late last year after being told that if we tried to generate support for party reform, aimed at strengthening rank-and-file involvement that would increase membership massively for the party, that our memberships would be terminated.

There is nowhere in the current constitution that would underwrite any action to thwart such a noble goal. You must realise that unless the party membership increases drastically, it will not survive.

The same or similar metrics apply to every political party in prosperous democratic countries. We are not unique. More to the point, the Canadians who have a Westminster parliamentary system like ours suffered a similar catastrophic collapse of their "Progressive Conservative" party about 20 years ago.

The name itself is a giveaway. They went from 188 parliamentarians to just two. Run by insiders totally out of touch with members and propped up by a seriously gamed "delegate" system, much like major coalition parties in Australia today, they were forced to reform dramatically.

A reformed constitution put the Canadian members in charge in the sense that all appointments in the party were henceforth subject to elections of the relevant members. Whilst they only just missed out last year largely due to an untimely intervention by Donald Trump, they now have around 700,000 rank-and-file members and has shifted significantly to the Conservative side of politics.

Heath and I share a common concern as to what caused the collapse in Canada. We can see it happening here. It concerns the significant and measurable disconnect between party members and the delegates who, under the current constitution, control organisational decisions and choose Senate candidates.

This disconnect was amplified at the recent State Council, where it was obvious to those who can count that barely a third of the delegates reflected the viewpoint of the membership at large. As a consequence of this ongoing disconnect, the party parliamentarians at all levels evolved over time to support policy positions at odds with its membership.

The members are certainly culturally conservative, but their parliamentarians don't seem to have any opinions. That is why members and supporters are still leaving in droves for One Nation. It is not that they love Pauline so much. It is their utter frustration with us.

If this is not addressed and arrested, the party will no longer be able to govern in its own right anywhere.

The delegate system made sense in the horse-and-buggy era 150 years ago, when members of organisations could not physically attend distant meetings. So members appointed or elected delegates who could make the journey to represent them. In the last ten years, technology has

made it possible for every member of any organisation to virtually attend nearly all meetings of organisations wherever they are.

We have seen two high profile examples recently where the selection of parliamentary candidates by delegates would have been the exact opposite of what would have happened if the members themselves had been able to vote directly. Senator McGrath gained 200 of the 300 or so delegate votes for the Queensland Senate preselection. In Victoria, Moira Deeming only received a third of the 66 delegate votes in her Victorian Upper House seat.

But because of the exposed corruption of the delegate appointments, she was ultimately but reluctantly declared the winner. The key point is that in both Queensland and Victorian preselections, if ordinary members, instead of the delegates had been able to vote, both Luke Howarth and Moira Deeming would have easily won around two-thirds of the vote.

Mr Goddard and I set up the Liberal Reform Association to provide a mechanism or communication conduit so that constitutional change could be openly discussed by the party membership and not behind closed doors. This would ensure the Liberals and Nationals including LNP and CLP parties could broaden their membership in line with reforms used in Canada's Westminster system, where similar changes have helped the Conservative Party grow its membership to nearly 2% of the population.

That would equate to roughly 500,000 members in an Australian mainstream culturally Conservative party.

Australia-wide, coalition party membership is estimated at around 30,000 people, or roughly 0.01% of the population, not including the 10K members who have already moved to One Nation. In Queensland, about half of the remaining members are over 75, and there are only around 500 members aged 25–60. With One Nation polling above 30% in the state, it is likely that without significant change, the LNP risks becoming the junior partner in a future coalition with Pauline, or worse, if the SA election is any guide, Labor will be returned to government.

Senator Canavan, who should have been at the top of the LNP senate ticket, was instead placed in the unwinnable second spot and will not be returned to the Senate.

Heath and I will be proud to be members of a reformed mainstream Conservative Liberal Party. We intend to succeed.

The party executive, through the agency of George Brandis, announced at the November 25 State Council, that they did not want constitutional change. Were they aware that they were in a prophetic loop? The more members who left, the more the power was being centralised, causing even more members to leave.

This is why we support constitutional change that empowers the members and we want tens of thousands more. It is set out on our website how we intend the LNP to make this happen.

The **attachment** setting out proposed constitutional reforms, has been submitted to the LNP as a submission from various LNP party units. We recently received a scanned copy which we believe every member should have so they have ample time to absorb and consider its ideas well before the Constitutional Review Convention in July.

Every party unit should be discussing this document and understanding why it is exactly the opposite of what George Brandis wants.

It is good work and if adopted as a complete package and not watered down, it will turn the party around in our view. Unfortunately, it still retains a delegate structure. The saving grace is that these delegates don't have any special voting rights on any party or parliamentary appointments.

Liberal Reform Association is currently developing an improved and streamlined organisational model designed to more effectively integrate the Federal party structure with each state division. It will be on our website shortly.

We believe that our market is the tens of thousands of conservative politically interested people who would join an open honest ambitious party with no delegate system. Just *one-vote one-value*. The **attached** constitutional model currently in the LNP system is compatible with our federal model.

When we succeed, amongst other reforms the Federal President and executive will be elected not by delegates, but by the full party membership nationwide. Current technology makes this both practical and secure.

The Federal parliamentary leaders will be decided by a democratic vote of the members in a similar manner. So instead of the self-interested parliamentary colleagues making the leadership call, the members themselves will do it.

The broad party policies will be determined by the members at the party unit level, not by parliamentarians and their staffers.

It was encouraging to see Angus Taylor finally outline a framework for immigration reform, but with no criticism of Angus who at least is trying, why did it have to wait until a third of our members had already left in frustration for Pauline. Why wasn't this addressed five or ten years earlier, before we imported two million or so people who will never properly assimilate?

Why are none of the obvious policies on bureaucratic bloat, crime, defence, education, energy security, health, housing, free speech, mining, one flag, defence security, tax and trade being argued out all day, every day by our party officers and spokespeople?

In the meantime, Heath and I will continue our work to reform the party so that culturally conservative people are fully welcomed as members. Conservatives represent a clear electoral majority, and meaningful reform is both necessary and achievable.

Our objective is to ensure that member interests cannot be overridden through delegate manipulation, and that any breaches of party rules carry real and enforceable consequences. This is essential to preventing misconduct, strengthening internal accountability and ensuring the party operates in a way that reflects the priorities of its membership. The members want the party to be in government and our aim is to ensure the party is best positioned to return to government.

Heath and I will not be resigning.

Mr Barridge you have neither stated the purpose of your requested meeting, nor clarified the scope of your authority in relation to us and we are unable to identify any proper basis on which such a meeting would be necessary or appropriate. Our time is valuable and is better served by continuing our work to deliver the restoration of the principles historically associated with the party's founding vision, which underpinned more than five decades of stable governance. The internal issues arising from self-interest and delegate corruption have contributed to the party's present parlous condition and must be addressed.

The Liberal Reform Association will be providing your correspondence, together with our response to our expanding group of members and other interested parties. It will be these individuals, the future members of an expanded and revitalised party that will, in due course, determine all organisational positions, including your own Mr Barridge.